

THE AMERICAN CLUB MEMBERS' DASHBOARD (PROFORMA)

AS AT JUNE 30, 2022

	Actual FY2022	Budget FY2022	Prior Year FY2021
Membership level	3,509	3,435	3,398
S\$ '000			
Revenue ¹	33,884	32,539	32,060
Gross Operating Profit (Loss) before bonuses	1,079	(1,767)	340
<u>Operating cash flow</u>			
Gross Operating Loss after bonuses	(731)	(2,867)	(1,160)
Entrance fees - New joiners	5,746	4,740	5,240
Entrance fees - Non-transferable Associate promotion	1,699	3,250	2,470
Capex	(1,643)	(3,397)	(1,217)
Others ²	(2,045)	(1,777)	(1,576)
Total cash flow	3,027	(51)	3,757
<u>Club reserves</u>			
Cash	5,456		8,005
Fixed deposits	12,000		10,400
Investments	13,228		10,012
Total	30,685	26,401	28,416
Redevelopment Cost cumulative	63,045	64,263	63,003

¹ Includes \$1.6M of unbudgeted COVID-19 related government subsidies (FY2021 \$2.0M)

- Jobs Support Scheme (JSS)	416		1,489
- Property tax rebate	0		349
- Rental Support / Cash grant / Rental waiver	1,191		113
- Others	3		13
Total	1,610		1,963

² Others:

- Interest Income	20	23	26
- Investment Income & Management Fee	(265)	0	(3)
- Capital Fund Subsidy	(1,800)	(1,800)	(1,600)
Total	(2,045)	(1,777)	(1,576)

* inclusive of Variable Bonus provision

	1,810	1,100	1,500
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